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AGAM-P (M) (18 Oct 67) FOR OT RD-670444

25 October 1967

SUBJECT: Operational Report - Lessons Learned, Headquarters,
US Army Support Command Cam Ranh Bay

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2. Information contained in this report is provided to insure appropriate benefits in the future from Lessons Learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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HEADQUARTERS
U S ARMY SUPPORT COMMAND
CAM RANH BAY

LESSONS LEARNED REPORT (U)

1 FEBRUARY 1967 — 30 APRIL 1967

For OT RD FILE

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SECTION I SIGNIFICANT ORGANIZATIONAL ACTIVITIES (U)

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1. (U) ACofS, Personnel.

a. Command. BG Gates commanded from 1 February 1967 through 25 April 1967. Col N. A. Gage commanded from 26 April - 30 April 1967.

b. Arrival and Departure of key individuals.

(1) Arrivals:

COL Gage	26 Apr 67	Commander
COL Daems	15 Mar 67	Chief of Staff
MAJ Hoadley	22 Apr 67	Protocol Officer
MAJ Castleberry	12 Mar 67	Information Officer
LTC Cipolla	6 May 67	Area Engineer
LTC Hill	28 Apr 67	ACofS, SP&O
MAJ Oliver	10 Apr 67	Dir of Services
Mr. Stephens	15 Feb 67	Dir of Safety
LTC Nelson	1 Mar 67	ACofS, Personnel
MAJ Schnabel	1 Apr 67	Signal Officer
MAJ Keyes	2 Mar 67	Inspector General
MAJ Spicher	14 Apr 67	Dir of Maintenance
CPT Mikkelsen	5 Apr 67	Special Svcs Off

(2) Departures:

BG Gates	26 Apr 67	Commanding General
COL McQuarrie	28 Feb 67	Chief of Staff
LTC Funderburg	3 Apr 67	Signal Officer
MAJ Byrd	16 Apr 67	Dir of Services
LTC Sumpter	14 Apr 67	Dir of Maintenance

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LTC Eagers	26 Apr 67	Area Engineer
MAJ Weiner	15 Mar 67	Information Officer
CPT Novak	28 Mar 67	Special Svcs Officer
LTC Gessner	8 Mar 67	Inspector General
MAJ Lopez	20 Apr 67	Civil Affairs Officer

c. Civil Affairs:

(1) The Civil Affairs Program has accelerated during the past quarter. A total of 33 new projects have been approved for the command.

(2) A Steering Committee has been formed in the area. It is felt that this committee will have better flexibility and will be capable of assigning specific projects to major subordinate commands based on types of skills and resources available within the units.

(3) The following are the number of active projects within USASC, CRB.

CRBSAC	71
Nha Trang SAC	16
Phan Rang SAC	13
Tuy Hoa SAC	5

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2. Adjutant General's Section

a. Awards and Decorations: During the previous quarter the following awards were processed for members of this command.

	<u>FEB</u>	<u>MAR</u>	<u>APR</u>
Legion of Merit	3	0	13
Bronze Star	12	3	71
Army Commendation	32	9	86
Certificate of Achievement	0	0	10
Air Medal	0	0	1
Soldiers Medal	1	0	0
Distinguished Service Medal	<u>0</u>	<u>0</u>	<u>1</u>
TOTAL	48	12	182

b. Strength of the Command:

- (1) 1 February 1967: 17,767 (743 OFF, 165 WO, 16,859 EM)
 (2) 30 April 1967: 17,382 (690 OFF, 157 WO, 16,535 EM)

Gains and Losses:	<u>FEB</u>	<u>MAR</u>	<u>APR</u>
Gains	1098	1733	2166
Losses	1891	1649	1842

c. Reenlistments:

SEE INCLOSURE 3

d. Testing Status: The following figures show the Army personnel testing program for the command through the last quarter.

Month	No. Pers. Scheduled	No. Pers. Tested	No. Pers. Rescheduled	No Shows	
FEB	145	126	10	19	
MAR		214	28	16	230
APR	<u>266</u>	<u>222</u>	<u>32</u>	<u>44</u>	
TOTAL		562	70	79	641

REMARKS: No shows due to military commitments.

SEE INCLOSURE 4 for unit personnel testing chart.

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f. Congressional Inquiries: Congressional Inquiries received within the command by month.

	<u>FEB</u>	<u>MAR</u>	<u>APR</u>
Received	46	48	31
Finalized	42	58	37
Interim Replies	32	28	17

g. Casualty Report: SEE INCLOSURE

. PROMOTIONS:

	<u>FEB</u>		<u>MAR</u>		<u>APR</u>	
	ALLOCATED	AWARDED	ALLOCATED	AWARDED	ALLOCATED	AWARDED
E-4	1085	969	833	735	426	422
E-5	225	129	224	121	151	179
E-6	99	66	74	4	58	7
E-7	34	34	22	22	6	6
E-8	17	17	12	12	4	4
E-9	6	6	3	3	2	2

i. The addition of two Personnel Service Companies to this Headquarters has helped lighten the load for the command. The units who have accomplished this are:

<u>UNIT</u>	<u>TOTAL ASSIGNED STRENGTH</u>
516th PSC	189
518th PSC	232

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2. (U) Assistant Chief of Staff, Security, Plans and Operations.

a. Security and Intelligence Division.

(1) During the reporting period, personnel security actions completed by the Security and Intelligence Division as indicated below:

- (a) Number of Clearances Validated: 52
- (b) Number of requests for NAC's processed: 43
- (c) Number of requests for BI's processed: 1
- (d) Number of investigative reports repository checks submitted: 123
- (e) Number of CONFIDENTIAL clearances granted: 18
- (f) Number of local files checks performed: 70
- (g) Number of debriefings performed: 40

(2) A weekly intelligence conference is held by the Division Chief. All of the latest intelligence events are discussed and highlights of higher headquarters publications are presented in the form of a written intelligence review. Personnel who attend are from US Navy Market Time; US Navy Harbor Defense; US Air Force, Officer of Security and Law Enforcement; 12th TAC Fighter Wing; 483d Troop Carrier Wing; Army Liaison Team to Air Force; 6th Bn, 71st Arty (Hawk); 10th Avn Bn; 30th ROK Regt; CRB Subarea Command; 124th Transportation Command (Tml A); 500th Transportation Group (MT); Office of Security Investigation (USAF); 524th MI Det and Central Reg Det.

b. Plans and Training Division.

(1) Training.

(a) Training was conducted on the XM 148 Grenade Launcher during the month of February 1967. This five man team was sponsored by the USAD CRB. A four hour block of instruction was presented to 3rd echelon maintenance personnel.

(b) Refresher training for the D7E Tractor was presented to units of this command during February 1967. The course was sponsored by the 18th Engineer Brigade at Dong Ba Thin, RVN,

(c) Personnel of this command attended training on the M113A1 vehicle given at Long Binh, RVN, during March 1967.

(d) The United States Army Tank Automotive Command Training Team arrived on or about 10 March 1967. The team demonstrated modification techniques for LD and LDS 465-1 engines.

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(e) Training was conducted on the Rough Terrain Crane Model 2380 20-ton capacity on 23 March 1967, by personnel from American Hoist and Derrick Company to qualify supervisory and operator personnel in the proper operation and maintenance of rough terrain equipment.

(2) Force Development.

(a) During the period the following newly arrived units joined the USASC CRB and were assigned to subordinate commands.

<u>UNIT</u>	<u>ASSIGNED TO</u>	<u>DATE ARRIVED</u>
3rd CS Det (DP)	USAD CRB	21 Feb 67
552nd Lt Maint Co	Phan Rang SAC	6 Mar 67
205th Ordnance Plat	USAD CRB	13 Mar 67
543rd Signal Det Iss-Sup	NTSAC	18 Apr 67

(b) During the period the following moves were made among troop units of USASC CRB.

<u>UNIT</u>	<u>MOVED FROM</u>	<u>MOVED TO</u>
630th Ord Co (Ammo)	USASC CRB	USASC QN
551st Trans Co	124th Trans Comd (Tml A)	Saigon
253rd Trans Det	124th Trans Comd (Tml A)	Thailand
165th Trans Co (LARG)	124th Trans Comd (Tml A)	Thailand

(c) During this reporting period under the acceleration of NA/DS program all TOE units of this command to include detachments submitted MTOEs reflecting the personnel and equipment authorization as of 31 Dec 66.

c. Operations

(1) 1st Log Comd Contingency Plan North Carolina was executed commencing 7 April 1967, as a forerunner to Operation Oregon. On 6 April 1967, USASC CRB was directed to attach two LCU to USASC QN. Both vessels were loaded with Class V and departed on 8 April, to support the operation.

(2) Operation Oregon commenced 21 April 1967 and continues. This operation involves a provisional division in the conduct of search and destroy operations in the southern portion of the I CTZ. In support of this operation, USASC CRB has provided the following units:

- (a) 264th Trans Co (Tml Svc)
- (b) 63rd Trans Co (Lt Trk)
- (c) 221st S&S Co
- (d) FSA (complete)

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- (e) Class I Plat, 855th Gen Sup Co
- (f) 205th Ord Plat (Ammo)
- (g) Trans Plat 360th Trans Co (Mom Trk, POL)
- (h) Hvy Boat Plat (-), 97th Trans CO

(3) Additionally USASC CRB provides Class I, II & IV and V supplies as required, to include arranging transportation, in support of Operation Oregon.

(4) The following operations were supported by supply point distribution during the period covered by this report.

(a) Byrd Phase I, a search and destroy operation with 2nd Bn, 7th Cav, 1st Cav Div (AM) from 25 Aug to 5 Feb 67. Supported by FSA Phan Thiet (Prov).

(b) Byrd Phase II, a search and destroy operation with 2nd Bn, 7th Cav, 1st Cav Div (AM) from 6 Feb to 15 Feb 67. Supported by FSA Phan Thiet (Prov). Conducted concurrently with Gatling II, below.

(c) Byrd Phase III, a search and destroy operation with the 2nd Bn, 7th Cav, 1st Cav Div (AM) from 15 Feb 67 and continuing. Supported by Phan Thiet FSA (Prov).

(d) Adams, a search and destroy operation by the 1st Bde, 4th Inf Div from 26 Oct 66 to 2 Apr 67. Supported by THSAC.

(e) Farragut, a search and destroy operation by the 1st Bde, 101st Abn Div, from 27 Jan 67 to 24 Mar 67. During Gatling I and Gatling II, below, this was a one Bn operation. Supported from PRSAC, FSA PHT (Prov) and FSA Song Mao (Prov).

(f) Gatling I, a search and destroy operation with two Abn Inf Bns of the 1st Bde, 101st Abn Div from 1 Feb to 5 Feb in the Bao LOC area of the Farragut AO. The operation was supported by air LOC, supply point distribution of Class I and V supplies were provided by PRSAC from PR/FB and Class III Supplies, by USAC CRB from CRB/FB.

(g) Gatling II, a search and destroy operation with two Abn Inf Bns, 1st Bde, 101st Abn Div from 5 to 15 Feb 67 in the Byrd/Farragut AO. The operation was supported by supply point distribution of supplies, laundry, bath, graves registration services and maintenance contact support from FSA Phan Thiet (Prov).

(h) Summerall, a search and destroy operation with the 1st Bde, 101st Abn Div from 30 Mar to 29 Apr 67. Supported from FSA Khanh Duong (Prov).

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(1) Support of 9th ROK Inf Div and supporting US Arty units continued throughout the period of this report. Additionally, support of the 26th RCT, CRID was picked up during the expansion of ROK TAORS.

(5) During the period of this report USASC CRB has provided approximately 1800 S/T of airdropped supplies in support of tactical operations throughout the Republic of Vietnam. The most significant of these operations was Junction City during which approximately 1600 S/T of supplies were air-dropped.

(6) The following OPLANs were published during the period of this report:

(a) OPLAN 3-67 Non-Combatant Emergency and Evacuation Plan (U), 12 Feb 67.

(b) OPLAN 4-67 Support of Operation Hancock (U), 18 Feb 67.

(c) OPLAN 5-67 Contingency Plan for Support of Operation Oregon (U), 12 Mar 67.

(d) OPLAN 6-67 Contingency Plan, Support of Operation Summerall (U), 13 Mar 67.

(e) OPLAN 7-67 Contingency Plan for the Reinforcement of USASC QN and/or USASC SGN (U), 22 Apr 67.

(7) The following Frag Orders were published during the period of this report:

(a) 4-67 Support of Operation Junction City (U), 220530 Feb 67.

(b) 5-67 Support of Operation Farragut (U), 010210Z Mar 67.

(c) 6-67 Operation Adams (U), 160608Z Mar 67.

(d) 7-67 Support of Operation Summerall (U), 221135Z Mar 67

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4. (U) ACoS, Comptroller

a. Personnel. Captain Lloyd M. Richardson was assigned as Budget Officer on 15 February 1967. One enlisted man was also assigned during the period. Presently four officers and three enlisted men comprise the Comptroller Section.

b. General

(1) The Savings Bond Program was transferred from the ACoS, Personnel Section to this section.

(2) An audit of Vinnell 884 Contract was conducted by a US Army Audit Agency representative during the period 20 March - 24 March 1967.

(3) An audit of reimbursable procedures for support to Non-Army agencies was conducted by US Army Audit Agency personnel during the period 31 March - 4 April 1967.

c. Management Assistance Division:

(1) The first Headquarters Staff Directory for the USAFSC CRB was distributed on 6 March 1967 with an effective date of 1 March 1967. On 28 April 1967 the first revision of the Headquarters Staff Directory was certified and forwarded to Japan for publication. It will have an effective date of 1 May 1967 and the estimated distribution date is 15 May 1967.

(2) Monthly Statistical Reviews were published during the period for the months of January, February, and March 1967.

(3) The second formal Command Program Review and Analysis was presented to Colonel Gage, Acting Commander, on 21 March 1967. This Program Review and Analysis combined the months of January and February. A summary of the presentation was published in booklet form on 23 April 1967. The formal Command Program Review and Analysis for the month of March was presented to the Commanding General on 17 April 1967. The ACoS, Comptroller and the Information Officer presented their first component of the Program Review and Analysis in the April presentation. A summary of the presentation in booklet form is tentatively set for publication on 15 May 1967. The next Program Review and Analysis will be on a quarterly basis, with the presentation scheduled in July for the months of April, May, and June.

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(4) During the month of April, the ACofS, Comptroller visited the subarea commands to furnish guidance concerning procedures to be used in processing Interservice Support Agreements. These visits were the result of the Army Audit Agency's findings concerning reimbursement for supplies and services furnished to Non-Army agencies. Major discrepancies found by the ACofS, Comptroller are as follows:

- A. Copy of Interservice Support Agreements not on hand.
- B. Issuance of supplies to various Non-Army agencies without proper documentation.
- C. Lack of applicable regulations on hand.
- D. Failure to obtain signatures on issue document.

To help alleviate these discrepancies, the ACofS, Comptroller has obtained and distributed copies of applicable regulations and interservice support agreements, given guidance as to the proper procedures to be used, and provided answers or solutions to special problem areas encountered by some of the subarea commands.

d. Internal Review Division:

(1) A courtesy inspection of the Cam Ranh Bay Non-commissioned Officers' Open Mess (CRBNCOOM) was conducted in February 1967. A report of this inspection was forwarded to the Custodian of the Mess through the Commanding Officer, Cam Ranh Bay Subarea Command.

(2) A courtesy inspection of Nha Trang Officers' Open Mess (NFOOM) was conducted in March 1967. A report of this inspection was forwarded to the Custodian of the Mess through the Commanding Officer, Nha Trang Subarea Command.

(3) In conjunction with the US Army Support Command Cam Ranh Bay Inspector General Inspection at Nha Trang Subarea Command in April 1967 the following funds were inspected:

- A. Nha Trang Central Post Fund
- B. Nha Trang Officers' Open Mess
- C. Nha Trang Noncommissioned Officers' Open Mess
- D. Providers Club, an Other Sundry Fund.

Results of these inspections were forwarded to Inspector General, US Army Support Command Cam Ranh Bay.

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5 (U) Engineer:

a. Summary of Major activities:

(1) During report period of 1 January 67 thru 30 April 67 the Staff Engineer USASC, CRB, was involved mainly with coordinating and supervising the installation engineer activities at the Subarea Commands of Phan Rang, Cam Ranh Bay, Tuy Hoa and Nha Trang. Planning was done for Vin-nell Power Ships to be put into operation to supply electric power to the Nha Trang and Cam Ranh Bay Areas. Problems were encountered, in all sub-areas with respect to planning for utilities, power, water and fire protection.

(2) Directions from higher headquarters required the changing of construction priorities and entailed reapportionment of the resources available to the command. Completion of Ice Plants and erection of refrigerated storage boxes received command emphasis. There were many local problem areas which were assessed into plans dealing with cantonment areas, sewage water supply, self help, MCA construction, etc.

b. Administration and Organization:

(1) Turn over of key personnel has presented a critical problem to the Engineer Section. Since the Engineer depends almost entirely upon the civilian contractor organization for all utilities operation and maintenance at the Subarea Commands, the upgrading of the contractor's staff has helped somewhat to ease the problem of technical assistance. The phasing out of the RMK-BRJ contractor has exerted an excessive demand on the administrative effort of the Engineer Section. Consolidating reports, evaluating requests from subordinate commands on the basis of available resources, coordinating essential equipment and supplies still results in the Engineer Section being mainly management oriented and administrative in nature.

(2) The organization has had to remain extremely flexible due to:

(a) Continued understrength, forcing multiple major duties upon available personnel.

(b) Need for changes in approved TD upon which to requisition necessary officers and enlisted personnel.

(3) The personnel problem above is most acute in the technical area of supply, as few of the assigned personnel have had prior experience in this field. All supplies & equipment are furnished the contractor thru Army channels which establishes a positive need for supply experienced

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personnel.

c. Operations

1. (1) Real Estate:

(a) The major effort of the Area Real Estate Office during this period has been directed toward lowering the rental price on the Nha Trang area. This goal has been achieved mainly by the cooperation of U.S. Army, USAF, local key civilian and contract agencies. This office has established in the minds of Vietnamese property owners in Nha Trang that it is the only agency capable of negotiating a lease for Americans. It is pointed out that the cooperation of the above mentioned agencies is the best in Vietnam. This statement is based on the success of this office, which is the only one of its kind in Vietnam. This success has resulted in a net annual rental reduction of 7,447,614 \$VN.

(b) Problem areas encountered during the period are as follows:

1. A letter from the II Corps Commander to all Province Chiefs and Majors has slowed down Land Use Concurrence Action greatly. To date no solution has been reached to help speed up approvals.

2. The Commander of the 62nd Air Command Wing, VNAF, Nha Trang, claimed ownership of land and houses bordering the entrance to Air Vietnam. This office requested and received authority from USARV to terminate all government contracts in the area and lease an equivalent number of spaces elsewhere in Nha Trang. This action is slow in process due to the lack of adequate housing available.

3. The 30 meters of beach to be used by Vinnell Corporation for a transformer site and switching station was finally disapproved due to the objection of the Naval Academy Commander. A solution was reached by allocating land already owned by the US Forces for the aforementioned site.

4. The U.S. Army and USAF boundary at Tuy Hoa South is a subject of dispute. After a meeting between MACDC, AREO, Province, Tuy Hoa Subarea and USAF at Tuy Hoa, it was decided that a survey would be made by the U.S. Army to establish its exact boundary in the whole of Tuy Hoa South.

5. The dredging of a channel to the barge facilities in the Phan Rang Bay remains unsolved awaiting action by 1st Log and MSTs as to the necessity for the facility.

6. Action on request for real estate at Phan Thiet is still pending. This office will initiate a new request thru II Corps to the Province Chief to see if new results can be obtained.

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(c) This office presently supervises the leasing of 167 villas and 29 Hotels in eight cities within the Support Command Area. In addition, it assists in supervision of 245 USAF private leases and 10 USAF government contracts in Nha Trang.

(d) The success in bringing rentals down to the Embassy ceiling has resulted in the new policy that upon renegotiation of all leases, every attempt will be made to drive them below the ceiling at a greater saving to the US Government.

(e) While leasing activities are the major concern of this office, significant progress has been made in Land Use Concurrent negotiations such as:

1. Approval of land in Cam Ranh on which the gas generating plant and property disposal office are located.

2. Approval in principle of the channel dredging in Phan Rang.

3. Approval in principle of the Cam Ly airfield in Dalat.

4. Approval in principle of the drainage ditch for the "Pie Slice" at Camp McDermott in Nha Trang.

5. Approval of a number of quarry sites for Engineer units throughout the Support Command area in support of maintenance of roads and bridges necessary for the accomplishment of the U.S. Army's mission.

(2) Base Development & Planning:

(a) In January, final plans for the 8630 MN cantonment area (Gateville Heights) at Cam Ranh Bay were completed and construction got under way. Since that time, a large amount of vertical construction has taken place in this cantonment area--mostly on a self-help basis.

(b) In February, attention was focused on the main pier area at Cam Ranh Bay where a huge task of dredging and hydraulic filling was undertaken. Approximately 2,000,000 CM of hydraulic fill was dumped between Piers #1 and #2 and Piers #3 and #4. This new area will be used for intran-sit storage.

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(c) In March and April, Cam Ranh Bay Support Command underwent a thorough phase of re-programming. By the middle of March the Base Development Plans was up dated. By 10 April, a program and priority list for funding all project requirement at Cam Ranh Bay Support Command was submitted to the 1st Logistical Command. Along with this submittal was a complete justification of Support Command total deficiencies. The Support Command is presently in the process of submitting DD Form 1391's on all its deficiencies and up dating the Base Development Plan as well as the Master Plan.

(d) In addition, due to the RMK, BRJ phase-out, much of the present and future construction at Cam Ranh Bay Support Command will have to be done on a self-help basis----leaving only the most difficult construction to the 35th Engineer Group.

(3) Contract Supervision (Typical Problem Encountered)

(a) The PA&E contract calls for complete R & U operation by civilian contractor. The contractor organization roughly parallels the military Post Engineer organization. Most management positions are filled by US citizens. Third Country Nationals (Philippine, Korean and Austrailians) make up the majority of intermediate supervisors with Local Nationals providing laborers and semi-skilled trademen. In all cases the average capabilities of incumbents has been below desired levels of competence, thus requiring detailed supervision of the most routine jobs. Many hours have been wasted in unnecessary design or processing where competent field engineering would have resolved minor points on the spot.

(b) Manning of water points: At least half of the erdaltors used to purify water should be manned by PA&E. Then, in the event military water purification units are unexpectedly pulled out for D.S. of tactical operations, water points will still maintain some productive capability.

(c) PA&E Supply System: FSN's as published on the ASL reproduced by PA&E Central Office, Saigon, in many instances do not correspond with FSN's published by Army Depots on their respective ASL's. Consequently, Depot has been issuing "due out" slips to PSI's because PA&E stock numbers (not recorded at Depot) were used on supply requisitions. The problem was solved by providing the PSI's with Depot ASL's.

(d) In-processing of International Ferment 100 KW Generators: In shipment, the oil pan mounting bolts apparently work loose, allowing water from the engine cooling system to enter the oil pan and contaminate lubricating oil if these bolts are not tightened prior to operation. All bolts on oil pan must be closely checked for tightness prior to operating this type generator.

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(e) A further complicating problem area is that of R & U supplies. The inability of making an accurate forecast of R & U supplies has often created shortages of materials, i.e. washed sand and coarse aggregate for concrete. Difficulty along this line has often delayed an essential project for extended periods of time.

d. Much progress has been made during the past four months in the USASC, Cam Ranh Bay Area. A major effort is now being made to establish the proper relationship between R & U work and minor new construction performed by PA&E. New construction, while necessary, should be relegated to the extent that PA&E can perform the increasing amount of repair and utility service existing.

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8. (U) Information Officer

a. During February, 1,606 news releases and photographs were submitted to the Army Hometown News Center and 36 news stories were submitted to other news media.

b. In March, 1,964 news releases and photographs were submitted to the Army Hometown News Center and 37 news stories were submitted to other news media.

c. For April 1,932 news releases and photographs were submitted to the Army Hometown News Center and 48 news stories released to other news media.

d. Major projects included changing the reproduction method of the command newspaper, formulating plans for a 30-minute, 16mm color film of Cam Ranh Bay and updating the Army Material Command film on logistical support in Vietnam.

e. During the three month period 19 correspondents visited this command to obtain news and feature stories, photographs, and hometown news interviews.

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7. (U) Inspector General.

a. The number of complaints, justified and unjustified, received and processed for the command were:

	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>TOTAL</u>
Justified	0	0	0	0
Unjustified	<u>4</u>	<u>4</u>	<u>3</u>	<u>11</u>
TOTAL	4	4	3	11

b. The number of requests for assistance received and processed for the command are as shown below.

	<u>FEBRUARY</u>	<u>MARCH</u>	<u>APRIL</u>	<u>TOTAL</u>
	33	51	42	126

c. Investigations - There was one Inspector General Investigation conducted during the last quarter that had not been previously reported.

d. Inquires - There were three Inspector General inquires conducted during the period.

e. Inspections - There were four Annual General Inspections, four Pre AGI, and six special inspections conducted during the reporting period which have not been previously reported.

1. Annual General Inspections:

<u>UNIT</u>	<u>PERIOD INSPECTED</u>
51st Ordnance Battalion (Ammo)	21-24 February
36th Transportation Battalion (Truck)	13-16 March
Nha Trang Subarea Command, 154th General Support Group	11 April
63rd Maintenance Battalion	12-14 April

2. Pre AGI: CRB Subarea Command, 178th Military Police Detachment, 53rd General Supply Company, and 592nd Transportation Company received Pre AGI's during the period 1 Feb thru 30 April 67.

3. Special Inspections: Six units received special inspections during the period 1 Feb thru 30 April 1967.

8. (U) JUDGE ADVOCATE

a. Captain Robert J. Werner, formerly with the 15th Support Brigade Long Binh, joined this section during the month of February, bringing our officer strength up to three officers.

b. The following is a breakdown of cases tried by courts-martial in this command during the period 1 February thru 30 April 1967:

(1) General Courts-Martial: None

(2) Special Courts-Martial:

Cam Ranh Bay Subarea Command	1
Nha Trang Subarea Command	5
Tuy Hoa Subarea Command	0
Phan Rang Subarea Command	2
USA Support Command Cam Ranh Bay	4
10th Transportation Battalion	6
24th Transportation Battalion	4
36th Transportation Battalion	1
39th Transportation Battalion	1
57th Transportation Battalion	1
63rd Maintenance Battalion	2
124th Transportation Command	0
500th Transportation Group	0
504th Field Depot	6
532nd S&S Battalion	6
Total	39

(3) Summary Courts-Martial:

Cam Ranh Bay Subarea Command	2
Nha Trang Subarea Command	0
Tuy Hoa Subarea Command	0
Phan Rang Subarea Command	0
USA Support Command Cam Ranh Bay	0
10th Transportation Battalion	4
24th Transportation Battalion	1
36th Transportation Battalion	0
39th Transportation Battalion	0
57th Transportation Battalion	1
63rd Maintenance Battalion	0
124th Transportation Command	0
500th Transportation Group	0
504th Field Depot	2
532nd S&S Battalion	0
Total	10

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c. The following is a breakdown of legal assistance cases handled by this office during the period 1 February thru 30 April 1967:

Adoption and Change of Name	15
Citizenship, Immigration and Passports	23
Civil Rights	0
Domestic Relations and Paternity	148
Depositions	0
Non-Support	1
Notarizations	169
Personal Finances, Debts, Insurance, Etc.	65
Personal Property - Automobiles, Etc.	32
Powers of Attorney	159
Real Property - Sale, Lease, Etc.	11
Taxation (All Kinds)	78
Torts	7
Wills and Estates	14
Miscellaneous	67
Total:	789

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9. (C) **CONFIDENTIAL**
Director of Ammunition

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a. Class V Stockage Objectives and quantities on hand at beginning and end of period in short tons.

<u>LOCATION</u>		<u>BEGINNING OF PERIOD</u>	<u>END OF PERIOD</u>
Khanh Duong FSA	Stockage Obj On Hand Bal	0 0	196 149
Phan Thiet FSA	Stockage Obj On Hand Bal	320 375	311 336
Phan Rang ASP	Stockage Obj On Hand Bal	2000 2324	3000 3137
Tuy Hoa ASP	Stockage Obj On Hand Bal	6000 6389	7000 6403
Cam Ranh Bay ASA	Stockage Obj On Hand Bal	45,000 50,157	44,000 39,637

b. Total storage capabilities at beginning of period in short tons.

<u>LOCATION</u>	<u>BEGINNING OF PERIOD</u>	<u>END OF PERIOD</u>
Phan Rang ASP	7540 temporary	7540 temp
Tuy Hoa ASP	7200 temporary 4050 permanent	8550 temp 4050 perm
Cam Ranh Bay ASA	48,000 temporary 22,000 permanent	50,727 temp 30,545 perm

c. Quantities of Class V received and issued in short tons.

<u>LOCATION</u>	<u>FEBRUARY</u>		<u>MARCH</u>		<u>APRIL</u>	
	<u>REC</u>	<u>ISS</u>	<u>REC</u>	<u>ISS</u>	<u>REC</u>	<u>ISS</u>
Khanh Duong FSA	0	0	372	25	712	622
Phan Thiet FSA	964	646	274	638	442	403
Phan Rang ASP	991	147	546	433	150	455
Song Mao FSA	154	0	425	324	0	0
Tuy Hoa ASP	2610	1343	2768	2392	584	2260
Cam Ranh Bay ASA	10663	11587	22694	12392	9298	28814

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d. Special or emergency supply operations:

(1) An emergency supply operation was conducted to Bao Loc during the month of April. The tonnage sent for this operation was 193 s/t.

(2) Special resupply operations were directed outside of the support command by 1st Log Comd to Chu Lai, Qui Nhon, Da Nang, and Long Binh. This ammunition was shipped directly from CRB.

e. There exists some quantity shortages of 77 line items within the support command. The items in question are presently at a stockage level of less than 80% of the desired stockage objective. A list of selected items in short supply is as follows:

DODAC	AUTHORIZED	ON HAND
A557/556/621	915,200	68,800
B626	65,564	65,564
B627	45,360	1193
B630	30,360	16,443
C225	346,600	57,251
All 81mm Mortar Illum	38,040	8070
C444	391,100	87,858
D361	33,848	10,843
D544	51,840	37,417
D572	31,760	23,792

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10. (U) Directorate of Maintenance

a. Equipment deadlined and density of selected items, end of period.

<u>Nomenclature</u>	<u>O/H</u>	<u>% Deadlined</u>
Truck, Cargo 2½ Ton	678	7.10
Truck, 2½ Ton Other	181	4.97
Truck, Cargo 5 Ton	443	3.16
Truck, Dump 5 Ton	17	5.88
Truck, Wrecker 5 Ton	54	12.90
Semi Trailer, Stake 12 Ton	283	8.13
Semi Trailer, Fuel 5,000 Gal	92	5.44
Forklifts Rough Terrain	116	5.17
Standard Warehouse Tractor	72	15.40
Standard Commercial Forklifts	228	3.95
Generator Under 15 KW	487	2.46
Generator 15 KW and Over	46	1.30
Crane Crawler 10 Ton	7	0.00
Crane Crawler 20 Ton and Over	6	0.00
Crane Truck/Mounted 20 Ton	29	13.70
Other Cranes	15	0.00
Semi Trailer Reefer 7½ Ton	43	4.67
Laundry Unit Dryer	24	12.50
Laundry Unit Washer	25	4.00
Water Purification Units	9	0.00
Bakery Units	5	0.00
Bath Units	21	0.00
Tractors Full Tracked	28	7.15
Crane Barge (Floating)	2	0.00
LARC V's	151	17.90
BARC	4	0.00
LCM-8	20	40.00
LCM-6	-	-
LCU	12	16.60
Barge Y Tanker	1	0.00
Tug Boats	5	0.00
Counter Mortar Radar AM/MPQ-4A	-	-
Armored Personnel Carriers (All)	-	-
Radio Set, AN/TRC-24 (To Incl AN/MRC-52,54,69,73)	-	-
Radio Set, AN/VRC-12 Series	337	2.97
Radio Set AN/GRC-26	2	0.00
Radio Set AN/GRC-46	15	13.30
Radio Set AN/PRC-25 (RT505) Series	58	0.00
Radio Set, AN/GRC-106 Series	-	-
Tank M48A3	-	-
Teletype, AN/PGC-1 (TT-4) and AN/GGC-3 (TT-76)	57	3.50
Tractor Wheeled	-	-
Vehicle Recovery, M88	-	-
Vehicle Recovery M578	-	-
Eidal Washer	5	0.00

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b. Long Range Activities:

(1) Direct Exchange and Component Rebuild:

(a) During the quarter the 135th Heavy Equipment Maintenance Company (GS) prepared to assume a General Support role by requisitioning spare parts and equipment for a General Support Mission. The major portion of the Direct Support Mission previously accomplished by the 135th Heavy Equipment Maintenance Company will be accomplished by the 557th Light Maintenance Company which arrived this command on 1 May 1967.

(b) The Vinnell Corporation is expected to have sufficient ASL on hand by mid May to assume an effective General Support Mission of supporting Automotive, MHE and Engineer Construction Equipment.

(2) Organizational Maintenance:

(a) The organization and operation of a USASC CRB Organizational Maintenance Inspection Team this last quarter had a very beneficial effect on the maintenance posture of the command. The operation of this team helped place additional command emphasis and inform commanders on their Preventive Maintenance training of operators and organizational maintenance personnel.

(b) The operation of vehicle service stations by subordinate commands was quite successful. These service stations are placed at various locations throughout the command and operated by experienced maintenance personnel. These stations offer inspection service, facilities and technical advice on organizational maintenance to vehicle drivers. This proved to be excellent training in inspection procedures for drivers and helped bring up maintenance standards of the many vehicles that utilized the facilities.

(c) HQ USASC CRB continued monthly maintenance conferences for maintenance officers of the command. These conferences proved to be an excellent vehicle for exchange of maintenance ideas and suggestions.

(3) Artillery: A program was initiated to insure all modifications are applied to supported artillery. CAT Teams checked units to see if all modification kits have been requisitioned and a program was initiated to complete all modification.

(4) Communications: It is expected that considerable improvement will be reflected in the replacement of major components for communication equipment by the implementation of the Closed Loop Program this quarter. Available information was disseminated on the Closed Loop Program during this quarter.

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c. Maintenance Facilities and Capabilities:

(1) Cam Ranh Bay Depot:

(a) Maintenance Facilities: Maintenance facilities are still limited to four buildings 220' X 120'. These buildings presently house: A Main Support Company (DS), a Light Maintenance Company, a Signal Maintenance Company, a Heavy Equipment Maintenance Company (GS) and an Engineer Maintenance Company (DS). This is inadequate shop space for this number of units. Headquarters US Army Support Command Engineer Office has submitted plans for an adequate maintenance complex however, plans have not been acted on by Headquarters, USARV as of this date.

(b) Capability: The depot maintenance units have the capability of providing all types of direct support to all 1st Logistical command units and backup direct support for non 1st Logistical Command units within the Cam Ranh Bay support area. The 128th Signal Maintenance Company has capability of providing limited signal general support for all units in Cam Ranh Bay United States Army Support Command support area.

(2) Nha Trang Subarea Command:

(a) Maintenance Facilities: Permanent maintenance facilities for Headquarters and A Company, 63rd Maintenance Battalion has been completed however, facilities for the 578th Light Equipment Maintenance Company are temporary.

(b) Capabilities: The Nha Trang Subarea Command maintenance units have the capability of providing direct support to all 1st Logistical Command units and backup direct support for all non 1st Logistical Command units within the Nha Trang Subarea Command support area.

(3) Tuy Hoa Subarea Command:

(a) Maintenance Facilities: Maintenance facilities are limited to temporary field conditions at the 136th Light Maintenance Company, Tuy Hoa Subarea Command.

(b) Capability: The Tuy Hoa Subarea Command maintenance unit has the capability of providing direct support to all 1st Logistical Command units and backup direct support for non 1st Logistical Command units in the Tuy Hoa Subarea Command support area.

(4) Phan Rang Subarea Command:

(a) Maintenance Facilities: Maintenance facilities are limited to temporary field conditions at the 552nd Light Maintenance Company, Phan Rang Subarea Command.

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(b) Capabilities: The Phan Rang Subarea Command maintenance unit has the capability of providing direct support to all 1st Logistical Command units and backup direct support for non 1st Logistical Command units in the Phan Rang Subarea Command support area.

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11. (C) Director of Petroleum

a. Stockage Objectives

b. All Figures in Thousands of Gallons.

<u>CAM RANH BAY</u>	<u>STOCKAGE OBJECTIVE</u>	<u>MILITARY STG CAP.</u>	<u>SAFETY LEVEL</u>
JP	5100	6294	4080
AV	1000	1154	800
HO	3300	3830	2640
DF	3300	3630	2640
<u>THA TRANG</u>			
JP	770	917	616
AV	750	917	590
HO	475	519	380
DF	475	519	380
<u>TUY HOA</u>			
JP	2250	2500	1800
AV	190	228	152
HO	260	315	208
DF	600	743	460
<u>PHAM RANG</u>			
JP	1590	1976	1272
AV	345	428	276
HO	154	170	123
DF	156	160	125

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<u>BAN ME THUOT</u>	<u>STOCKAGE OBJECTIVE</u>	<u>MILITARY STG CAP.</u>	<u>SAFETY LEVEL</u>
JP	210	150	168
AV	45	50	36
MO	70	60	56
DF	70	60	56
<u>PHAM THIET</u>			
JP	135	150	108
AV	15	10	12
MO	20	10	16
DF	15	10	12
<u>DALAT</u>			
JP	15	10	12
AV	10	10	8
MO	35	30	28
DF	45	40	36

c. Safety Level is based on 80% of the Stockage Objectives.

d. Stockage Objectives are based on 80% bulk fill level plus the established package level. Package levels are established based on a three day bulk consumption factor with the following exceptions.

(1) Those areas where Air Force consumption increases the daily consumption. Then the factor is established only utilizing Army consumption.

(2) Those supply points located in remote areas which are difficult to resupply will have levels higher than a three day consumption.

(3) Ban Me Thuot is based on a 30 day resupply time plus a 15 day reserve.

e. These objectives are changed only upon a change in troop strength, available equipment, or additional bulk storage facilities.

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Bulk quantities on hand at the beginning and at the end of the quarter are listed below to include receipts and issues.

a. The following is listed by area.

<u>CAN RAMH BAY</u>	<u>ON HAND BEGINNING QUARTER</u>	<u>RECEIPT</u>	<u>ISSUE</u>	<u>ON HAND ENDING QUARTER</u>
JP	4,666,000	31,161,100	31,115,100	4,712,000
AV	1,008,000	1,762,000	2,045,000	725,000
HO	3,906,000	3,498,000	4,318,000	3,086,000
DF	3,075,000	6,793,000	7,124,000	2,744,000
<u>HUA TRANG</u>				
JP	1,375,000	4,204,000	4,448,000	1,131,000
AV	741,000	2,105,000	2,069,000	777,000
HO	544,000	1,331,800	1,374,800	501,000
DF	1,119,000	1,486,000	1,956,000	649,000
<u>TUY HOA</u>				
JP	438,000	10,800,000	9,352,000	1,886,000
AV	63,000	593,600	426,600	230,000
HO	150,000	1,748,300	1,531,300	367,000
DF	159,000	3,096,200	2,611,200	644,000
<u>PHAN RANG</u>				
JP	1,493,000	19,808,000	19,628,000	1,673,000
AV	466,000	61,700	176,700	353,000
HO	154,000	929,500	945,500	136,000
DF	171,000	1,357,000	1,363,000	165,000

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<u>BAN ME THUOT</u>	<u>ON HAND BEGINNING QUARTER</u>	<u>RECEIPT</u>	<u>ISSUE</u>	<u>ON HAND ENDING QUARTER</u>
JP	236,000	247,900	247,900	236,000
AV	47,000	89,000	75,000	61,000
MO	50,000	131,100	105,100	76,000
DF	105,000	58,500	88,500	75,000
<u>PHAN THIET</u>				
JP	170,000	932,600	1,018,600	84,000
AV	28,000	132,700	140,700	20,000
MO	33,000	153,500	163,500	23,000
DF	37,000	156,200	150,200	43,000
<u>DALAT</u>				
JP		78,100	44,100	34,000
AV		60,500	37,500	23,000
MO		146,100	113,100	33,000
DF		212,700	157,700	55,000

b. The following is the total product handled by USASC, CRB.

<u>START OF QUARTER</u>	<u>RECEIPT</u>	<u>ISSUED</u>	<u>END OF QUARTER</u>
20,236,000	93,134,100	92,826,100	20,544,000

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12. (U) Director of Services

a. During the period of 1 February 1967 to 30 April 1967, Field Bakeries produced 2,271,623 pounds of bread. Field Laundries processed 2,127,350 pounds of laundry. 259,740 hot showers were given by the Bath Sections. 196 remains were processed by Graves Registration personnel. Contract laundries in this command processed approximately 1,098,130 pounds of laundry at a cost of \$98,831.73. This increase of \$25,356.68 over last quarter is due to a 2 cents per pound increase in price effective January, 1967.

b. Actual laundry capacity is 2,839,200 pounds. Additional programed capacity increase is 655,200 pounds, which will give a total future capacity of 3,494,400 pounds. This increase should help reduce Piaster Expenditures on contract laundries. There are four (4) laundry contracts at the present time.

c. Mess Inspections and Food Service Support:

(1) The result of mess inspections by the Support Command Food Advisor and Food Advisors' of the Subarea Commands indicate the following major problem areas:

(a) Lack of a sewer system.

(b) Sumps not properly constructed.

(c) Low production of electric ice making machines due to the machines being 50 cycles and being operated at 60 cycles. Also shortage of repair parts.

(2) Food Service is at present rendering food service support to 78 messes. This also includes some USARV messes.

(3) A total of 163 Korean Mess personnel were trained during this period; 127 were trained in Nha Trang, 16 in Cam Ranh Bay, and 20 in Tuy Hoa. This training was accomplished by placing them in unit mess halls for a period of one month. The on the job training covers preparation of "A" Rations, sanitation, and operation and maintenance of mess equipment.

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13. (U) Directorate of General Supply.

a. GENERAL: During the reporting period this directorate was responsible for the planning, coordination, and supervision of Class I and Class II & IV support to Support Command customers and those tactical operations designated by the 1st Logistical Command.

b. CLASS I:

(1) During the reporting period, two (2) refrigerated warehouses were completed at USAD, CRB. There are also an additional two (2) under construction at this time. These warehouses have a net usable cube of 59,400 cubic feet each and should provide sufficient storage space to meet the needs of this command. Some structural and technical difficulties have been encountered but it is hoped that corrections can be made.

(2) Forward Support Areas were established in support of "Operation Farragut" and "Operation Summerall" during the period and subsistence support was provided via land, sea and air LOC. On site refrigeration was provided by 7½ ton refrigerated van and was adequate.

(3) Blanket Purchase Agreements were expanded to insure a better variety of produce supplies to supported customers. Phan Rang is now being supplied entirely from Cam Ranh Bay and a local farmers' Co-operative. The Tuy Hoa, Nha Trang and Cam Ranh Bay areas are buying greater quantities of produce on the local economy. The overall effect is better and more varied produce in the troop messhalls and forward areas.

(4) Toward the end of the reporting period Tuy Hoa became a requisitioner on the depot, as opposed to the "push" basis that it was on before. This will insure better and quicker response within the supply and distribution system.

(5) Efforts are presently being made to increase the number of ROKA troops subsisting on the field ration "A". The cost to the government is approximately half for the "A" ration as opposed to MCJs. The limiting factors now are a lack of trained cooks and a lack of authorization for mess equipment.

c. CLASS II & IV:

(1) During the reporting period this directorate planned and controlled the Class II & IV support to operations "Summerall", "Farragut" and "Byrd". Operation Farragut was supported directly from USAD, CRB by sea LOC. Operation Summerall was supported directly from USAD, CRB utilizing daily resupply by land LOC. Operation Byrd continued to be supported directly from USAD, CRB. Due to the rather static situation in the "Byrd" area of operations, programmed resupply was accomplished by both Air and Sea LOC.

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(2) With the advent of USASC "Speedball Express" (daily convoys) this command was able to respond to commanders' requirements for fast moving Class II & IV items in a more expeditious manner. This innovation has enabled the command to receive a requirement from as far away as Tuy Hoa and fill that same requirement within 24-30 hours.

(3) During the reporting period this directorate assumed responsibility for centralized processing of Report of Survey and Quarterly Reports of Operational Loss. Heretofore, this was accomplished on a decentralized basis. Current workload averages 100 R/S monthly.

(4) During the reporting period this command received a considerable amount of MHE. The receipt of those assets has materially improved our MHE stature, especially on commercial forklifts.

(5) As reported in the previous report, plans were initiated to establish an Engineer Construction Materials Yard at Tuy Hoa. Those plans have now become a reality. The yard at Tuy Hoa is presently stocking 11,000 S/T of Construction Materials comprising some 228 line items. The operation of the yard will be further enhanced with the assignment of the 135th Engineer Detachment which will assume operational control in May, and the erection of covered storage facilities.

(6) Also during the reporting period this command received 138 each 290M tractors and 82 each scrapers. Those replaced the older model 830M's as part of the Army Equipment Standardization Program. Issues were made against TO&E shortages and also on an exchange ratio of one for one. In addition, a maintenance float of 20 each tractors and 8 scrapers was established to insure minimum equipment downtime.

(7) Upon direction from 1st Logistical Command this directorate conducted a unit utilization survey of all supply type units within the command. Data collected and analyzed included capability vs requirements and the establishment of meaningful work units. Those studies became a basic tool in the realignment of Support Command supply elements.

(8) On 24 April 1967 the first issues of M16 Rifles were made to Free World Military Forces.

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14. (U) Directorate of Transportation

a. Terminal Operations

(1) The last quarter was characterized as the period in which new records were set in terminal operations throughout the CRB complex, see Incl . There records were a result of good cargo mix; good weather; improved LST turn-around time; an increase in barge assets; and more deep draft vessels being made available for backload. Conversely the quarter was also marked by the lowest monthly deep draft discharge in almost six months which occurred in April. This is attributed to a lack of ships and approximately a 25% increase in deep draft backloading.

(2) The 100-ton floating crane scheduled to leave for Qui Nhon was canceled when a crane was shipped to Qui Nhon from Okinawa. By keeping this crane, heavy lift capability at CRB is assured.

(3) A mile stone in the history of CRB Port was passed when the 2,000,000 ton was discharged on 25 April 1967.

(4) Repair of Pier #4 commenced in early April and continued throughout the month. Repairs denied the use of both berths for almost the entire month.

(5) The outport at Nha Trang still continues to exceed monthly capability by as much as 50%. This is the result of receiving more cargo than originally programmed and a steady increase in cargo backloading. Projected inbound tonnage indicates that present capability is still required.

(6) Vung Ro Bay saw the DeLong Pier moved from its temporary location to the permanent site. Projected inbound tonnage reflects a slight decrease, however, it does not merit relocation of terminal assets at this time.

(7) The outport at Phan Rang showed a sharp decline in performance during the quarter. This was the result of a lack of inbound tonnage for the Phan Rang area. Projected inbound tonnage indicates a leveling just above the April performance. Accordingly, recommendation has been made that AB&T be reduced at PRG by 50% of present capability. No decision was made as of the end of the reporting period

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(8) The control and inspection of TCMD's was established during March to assist in reducing pilferage; to expedite cargo shipments; and to facilitate proper cargo accounting procedures.

(9) Inclosures 5 thru 8 reflect terminal organization and performance for the CRB complex.

(10) The unexpected increase in outbound shipments was a result of units deploying by sea lift in support of Operation Oregon. Also, the resupply of the USAD, QHN, contributed to the increase of outbound shipments.

(11) Inclosure 9 reflects outbound shipment performance from CRB for the reporting period.

b. Highway Operations

(1) Highway performance increased to a high in March and declined in April as a result of a decline in tonnage discharged through CRB Port. However, local and line haul showed an increase in April as outbound shipments increased.

(2) The arrival of 10 Kenworth Trucks during April brings the total Kenworth Trucks on hand to twenty (20). An additional ten (10) Kenworths are scheduled to arrive sometime in July. Primary use of these vehicles continues to be port/beach clearance.

(3) The highway between PRG and NHA deteriorated further during the quarter. However, engineer construction commenced late in the quarter to pave QL #1 from PRG to NHA.

(4) Inclosure 10 and 11 reflect highway organization and performance for the reporting period.

(5) TMP organization for the CRB complex is indicated at Inclosure # 12 .

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15. (U) Provost Marshal

1. During this reporting period this office has established, in conjunction with the Vietnamese National Police, a joint highway patrol operation on QL #1 from Ba Ngoi to Nha Trang. These six patrols, carrying both National Police personnel and Military Police, are equipped to respond to all types of activity along the highway requiring police investigation or assistance.

2. The temporary labor checkpoint at South Beach has now been closed, and a new checkpoint facility and labor pier established adjacent to the US Army cantonment area. By combining these facilities we have been able to secure much better control over Local National employees entering and leaving the Military Reservation, and have also been able to concentrate all such activity in one easily accessible area.

3. Experience in attempting to provide adequate port security without the use of patrol boats has shown the urgent need for these craft. It has been necessary to commit two men to the fantail of each vessel berthed at the piers in order to provide sufficient observation of the harbor area. As soon as patrol boats become available, we will be able to remove these stationary guards, transferring a small portion of them to the boats and utilizing the others for more vital areas, while at the same time significantly improving the overall security posture of the port area.

4. The previously separate Military Police town patrol and security operations have been combined in one station, with common records and procedures and a single duty officer. This has resulted in a saving in manpower and has enabled the Provost Marshal to maintain improved control over the entire operation.

5. Although security status of the ASP's is still not completely satisfactory, triple strand concertina fences have been erected to provide a perimeter barrier for all areas, and guard towers are presently being constructed within the areas on a self help basis. The latter will greatly increase the area of observation of the available security guards.

6. The breakdown of offenses reported for the previous recorded quarter by the Provost Marshal Office was as follows:

Class I - 47 (Serious offenses)
Class II - 1564 (Offenses other than serious)
Class III - 630 (Traffic)

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16. (U) Signal

- a. Requirements for communications between the Phan Rang Subarea Command and the Phan Rang beach operations were defined and area Signal System support was requested to meet the requirements. As recommended by this headquarters a 12 channel VHF system was installed with a terminal at the beach which provides full coverage of both the operational and security requirements.
- b. The Command Radio Teletype Net continues to operate on a 24 hour a day basis, providing reliable and responsive service. The traffic load has equalized at about 1200 messages per month. This net has provided the operational FSA's with their most reliable means of communication upon initial establishment. In an effort to improve the overall propagation reliability, a lower frequency has been requested from 1st Logistical Command.
- c. The command's station in the 1st Logistical Command SSB net is operational and is capable of voice phone patch daily during duty hours. Use has not been as heavy as anticipated, but the station's worth was proven during the recent plague situation when our local station was used to back up and augment the 61st Medical Battalion station in the 44th Medical Brigade SSB net.
- d. The Support Command SSB net equipment is on procurement through P & C at Saigon direct from the manufacturer. Delivery is expected soon although no firm information has been received on expected delivery date. Subordinate commands have been directed to prepare a site for their stations and a frequency request has gone forward to 1st Logistical Command for this net.

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17. (U) Materiel Readiness Expediter

A Special Assistant for Materiel Readiness: This section is presently staffed by one officer and one enlisted man (clerk).

B This section became active on 25 November 1966.

C This section has been involved in four major areas of activity:

1. Supervision of the Materiel Readiness Expediter Programs of the subordinate Subarea Commands.

2. Monitoring and reporting follow up action on Periodic Logistics Reports submitted by major commands (Brigade and larger) within the US Army Support Command, Cam Ranh Bay area of responsibility.

3. Expedite critical items to other Support Commands in Vietnam.

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SECTION II PART I OBSERVATIONS (LESSONS LEARNED) (U)

GROUP 4
DOWNGRADED AT 3 YEAR INTERVAL
DECLASSIFIED AFTER 12 YEARS

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SECTION II, PART I, OBSERVATION (LESSONS LEARNED)

1. (C) Assistant Chief of Staff, Security, Plans and Operations

a. ITEM: FSA Equipment Requirements.

DISCUSSION: With the increased deployment of Forward Support Areas (FSA), the impact of the temporary loss of certain items of equipment from normal missions has become serious. These items of equipment include generators, rough terrain forklifts, fuel system supply points, erdlators, and communications equipment.

OBSERVATION: Authority should be granted to requisition critical items of equipment for FSA use under the provisions of paragraph 22e, AR 310-34.

b. ITEM: FSA Deployment.

DISCUSSION: During Operation Farragut, an FSA was deployed to Song Mao in anticipation of at least a 30 day operation. After 10 days, this portion of the operation was unexpectedly terminated. This resulted in the backloading of approximately 600 S/T of supplies. The nature of the operation was fluid up until the commitment of the FSA. Land LOC existed between FSA Phan Thiet (Prov) and Song Mao. The FSA at Phan Thiet had supported most of the 1st Bde, 101st Abn Div during Gatling II which preceded the Song Mao phase of Farragut.

OBSERVATION: The proximity of Phan Thiet and Song Mao did not warrant the establishment of an FSA at Song Mao.

c. ITEM: Unit attachments to other commands.

DISCUSSION: Contingencies have been developed and one already executed involving the attachment of units from this command to other commands. Difficulty has been encountered in the execution of these contingencies concerning pay matters, morning reports, mail, promotions, replacements, port calls, R&R, submission of recurring reports and command relationships.

OBSERVATION: Guidance should be promulgated outlining responsibilities of gaining and losing commands in the above areas.

d. ITEM: Airdrop Training Missions.

DISCUSSION: Airdrop training missions have become more prominent during the reporting period. It is foreseen that training missions could produce an unwarranted burden on the air delivery unit when it is engaged in sustained support of combat operations such as Junction City.

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OBSERVATION: Airdrop training mission requested should contain a drop date at least 72 hours in advance to avoid conflict with support of combat operations.

e. ITEM: Container Delivery System (CDS).

DISCUSSION: The CDS requires an even number of containers per aircraft. Frequently, an odd number of containers are present when rigging operations are completed. This necessitates that the air delivery unit commander determine the composition of the additional container. This may or may not meet with the requesting unit's approval.

OBSERVATION: It would be most beneficial if the requesting unit specify what item(s) should be rigged in the event an additional container is required.

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2. (U) ACoFS, Comptroller

Item: Monthly Statistical Review

Discussion: The revised Monthly Statistical Review for January 1967 included all subordinate commands assigned to USASC CRB. Later EHD and Personnel Service Center were added and presently all elements of USASC CRB are included.

Prior to this only the four (4) Major Subordinate Commands, CRB Subarea, Nha Trang Subarea, CRB Depot and CRB Port were statistically reported.

Observation: Along with revision of charts to give a better picture of areas of command interest, some stream-lining was also accomplished, notably in the Selected Equipment Deadline Rates. As previously reported this comprised twelve (12) pages (42 charts). This was reduced to four (4) pages (4 charts), reporting only four (4) items of equipment that were considered critical by command.

Additional areas have also been added to the publication. These are:

- (1) Congressional Inquiry Rates
- (2) Reenlistment Program Percentages
- (3) Awards & Decorations
- (4) R&R Space Allocations Used
- (5) Transportation Highway Performance
- (6) Outbound Shipments (Including Method of Shipment)

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3.(C)Adjutant General's Section

a. ITEM: Consolidation of two Personnel Service Companies

DISCUSSION: In accordance with paragraph 28b (2) FM 12-2 which states that two companies may be used in combination when required, the 516th Personnel Service Company (Type C) and the 518th AG Personnel Service Company (Type D) were combined into the CRB Personnel Service Center because neither could individually give adequate personnel service to all troops assigned to USASC, CRB. A few weeks after arrival of the second company, the Personnel Service Center initiated receipt of personnel records and six weeks later had assumed responsibility for personnel service from nine unit personnel offices; two of which were so far removed from CRB that two composite Personnel Teams were attached to the major subordinate commander in those areas to provide second and third echelon personnel support to all USASC, CRB units assigned or attached to those commands. Administrative Machine support was also given the outlying composite teams.

OBSERVATION:

a. Two Personnel Service Companies can be successfully combined.

b. Acceptance of large numbers of personnel records should be programmed to allow a status audit prior to accepting another group as errors cannot be detected and corrected with knowledgeable individuals present by any other means.

c. An internal reproduction branch should be formed to edit and control all personnel special orders.

d. A separate Processing Division affords more efficient, timely, personal and specialized in and out processing.

e. An officer Personnel Division should be formed to allow true experts to process the myriad of special officer personnel reports and actions.

f. The two units should be completely integrated throughout the whole Personnel Service Center operation.

g. A combined Personnel Service Center is more amenable to an internal functional alignment than to a composite team set up which must be used to support elements divorced from the command nucleus by a large distance.

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4. (C) DIRECTORATE OF PETROLEUM

Item: Lack of sufficient amounts of POL handling equipment.

Discussion: The Director of Petroleum CRBSC is continually being called upon to establish FSA's for the distribution of petroleum products. The POL equipment is presently being furnished from the stocks of TOE units. This hinders the operational capability of the TOE units with assigned missions. Equipment such as 10,000 gallon tanks, 350 GPM pumps, 50 GPM pumps, and pumping assemblies, hoses, and fittings, have not been available in depot stocks. The CRB Depot should stock additional POL handling equipment to meet these commitments for FSA's.

Observation: First Logistical Command should establish authority to requisition additional POL handling equipment over and above TOE unit requirements to meet continuing requirements.

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5. (U) Directorate of General Supply.

a. ITEM: Initial stockage of FSA's with Barrier & Fortification Materials.

DISCUSSION: Past experience has shown that an initial stockage of Barrier and Fortification Materials at FSA's has resulted in its ability to fill supported units requirements for a 3 to 5 day period after an operation commences. Initial resupply whether by Air, Land or Sea LOC is predominately for Class I and Class V items. With the prestockage of Barrier and Fortification materials critical transportation assets can be more effectively utilized during initial stages of resupply to build established stockage objectives of Class I and Class V.

OBSERVATION: It has been observed through support of several operations that a standard package of Barrier and Fortification materials in the amounts listed below will support a brigade size force during the initial 3-5 days in the area of operation:

<u>ITEM</u>	<u>QUANTITY</u>
Picket, Steel, 6'	3,000 ea
Concertina	30 bundles
Sandbags	100,000 ea

b. ITEM: Through-put Class I supply of isolated areas (Dalat and Ban Me Thuot).

DISCUSSION: Class I supply of isolated areas supported by an air LOC had always been a problem due to communications problems and uncertainty of when aircraft would be available to move the required supplies. To preclude the problem of having to fall back on the prescribed load of MCI rations until resupply of the desirable "A" rations is affected, a reserve of "B" rations for 7 days is put in the area under the organization's control. When "A" rations run out due to any reason, the unit can fall back to "B" rations until resupply is effected. In addition the "B" rations consumed are replaced as soon as possible.

OBSERVATION: Depot through-put to isolated organizations poses a different problem than the organizations easily reached by transportation. In addition to the organizations prescribed load of MCI rations, an on site safety level should be furnished to feed the organization until resupply is effected. In effect, these isolated units serviced by an air LOC are treated in principle like a supply point with a stockage objective.

c. ITEM: Forecasting purchases of local produce to supplement RVN centrally procured produce shipped to Class I Supply Point.

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DISCUSSION: 1st Logistical Command policy is that for the majority of RVN produce required to support the Vietnam menu will be centrally procured produce purchased in Dalat and moved by rail or air to Class I Supply Points. The purchase of local produce will be made only to supplement central procurement. There are numerous variables that effect the purchase and shipment of Dalat produce. Nonetheless, Class I Supply Points require their authorized amount to meet menu requirements. Local Blanket Purchase Agreements exist to fill in the produce shortfall from Dalat. All local vendors require at least one to four day lead time to gather produce from various farm areas to meet Supply Point requests. Supply Points forecast local purchase requirements by comparing the previous week's receipts to next week's requirement. This difference is considered the shortfall, and is ordered locally. This forecasting technique responds to seasonal and crop variations and allows the Class I Officer to forecast his local purchase requirements with weekly certainty.

OBSERVATION: Forecasting requirements for the local purchase of produce requires the utilization of past experience as does any other method of requirements determinations. All that has been done, has been the analysis of past history in light of future requirements.

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6. (U) Directorate of Transportation

a. ITEM: Organization of highway transport units

DISCUSSION: The resupply of tactical operations has required vehicle support ranging from 2½ ton cargo trucks up to 12 ton S&P trailers. This resulted in the fragmentation of truck units to meet resupply requirements.

OBSERVATION: Consideration should have been given to organizing light-medium company combinations similar to that of the motor transport company of an S&T Battalion for deployment to RVN. This type organization would avoid fragmentation of units and give the commander the flexibility required to meet any resupply mission.

b. ITEM: Loading of Units for intra-RVN movement

DISCUSSION: During the recent deployment of units from CRB, in support of Operation Oregon, it was necessary to fragment units down to platoon size because of transportation availability and requirements of the operation. The loading of unit equipment on organic vehicles without regard to platoon integrity caused confusion and restowing of cargo at unit level when the unit was fragmented for shipment.

OBSERVATION: When a unit prepares for shipment in support of tactical operations, platoon integrity should be maintained as unit equipment is loaded on organic vehicles.

c. ITEM: Tie down devices for highway transport units

DISCUSSION: To expedite port/beach clearnace operations, 2½ ton and 5 ton cargotruks were fitted with decks for cargo beds. This expedited loading and unloading but increased the problem of securing cargo during movement. The shortage of sufficient tie down material in RVN reduced vehicle capability in port/beach clearance.

OBSERVATION: Highway transport units should be authorized tie down devices by TOE to insure availability at all times.

d. ITEM: Preparation for unit movement within RVN

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DISCUSSION: The support of tactical operations requires movement of support units by sea and air lift. This requires the submission of DD Form 1384, Transportation Control and Movement Document. Units were required to prepare TCMD's from scratch since file copies of TCMD's used for deployment from CONUS were destroyed after arrival in RVN.

OBSERVATION: Units should maintain current TCMD's on hand after arrival in RVN to expedite intra-RVN movement.

e. ITEM: Measurement of Transportation Performance

DISCUSSION: In attempting to measure performance and establish standards of performance, the short ton was established as the yard stick. This didn't present a true picture of performance in many cases because the cargo volume was greater than the weight.

OBSERVATION: The measurement ton (40 cubic feet) seems to be a more accurate measure of performance and requirement since ship space and warehouse space are normally computed in measurement tonnage. Truck performance should be measured by measurement ton since cargo usually cubes out before reaching weight limitations.

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7. (U) Materiel Readiness Expediter

Section II Part I-Observations, Lessons Learned

a. ITEM: Units should be visited at the lowest possible level (Supply Sgt and Motor Sgt).

1. DISCUSSION: Personnel at the lower level are more intimately familiar with the items and parts which are critically needed to remove equipment from Deadline and also those items which are on valid requisition but not on hand.

2. OBSERVATION: Personnel who visit units should be very familiar with both supply and maintenance procedures.

b. ITEM: Staff elements of major organizations (Brigade and larger) must be visited periodically.

1. DISCUSSION: Visits by MRE's to major organizations can locate difficulties in supply areas which can become critical because of future operations.

2. OBSERVATION: Visits to major organizations give indications of the efficiency of the supply set up and head off problem areas.

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SECTION II PART II, RECOMMENDATIONS (U)

GROUP 4
DOWNGRADED AT 3 YEAR INTERVAL
DECLASSIFIED AFTER 12 YEARS

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AVCA GO-O (17 May 67) 1st Ind
SUBJECT: Operational Report for Quarterly Period Ending 30 April 1967
(RCS CSFOR 65)

HEADQUARTERS, 1ST LOGISTICAL COMMAND, APO 96307

TO: Deputy Commanding General, US Army Vietnam, ATTN: AVHCC-JDH, APO 96307

1. (U) The Operational Report - Lessons Learned submitted by the US Army Support Command, Cam Ranh Bay, for the quarterly period ending 30 April 1967 is forwarded.

2. (U) Reference page 10, paragraph 4c(4): Concur in the actions taken by ACofS, Comptroller to correct the discrepancies found. Close and continuous liaison is maintained by Headquarters, 1st Logistical Command with subordinate commands concerning procedures for obtaining reimbursement for support furnished non-Army agencies. The actions taken by the ACofS, Comptroller, US Army Support Command, Cam Ranh Bay were correct in every respect. No further action is required by this Headquarters or of higher headquarters.

3. (U) Reference page 11, paragraph 5a(1): Concur. The statement was made that problems were encountered in all subareas with respect to planning for utilities, power, water, and fire protection. In any developing area there are problems in these fields. Firming up of base development plans and assignment of engineer officers to the subareas not formerly having engineer has assisted in developing these facilities. The Support Command Engineers are encouraged to request assistance from this headquarters for specific problems beyond the scope of their capabilities.

4. (U) Reference page 11, paragraph 5a(2): Concur.

a. Water supply and sewage disposal systems should be an integral part of plans dealing with contourment areas. However, shortages of sanitary engineers capable of defining problem areas, recommending solutions, and planning water supply and waste disposal systems has hampered progress in these areas.

b. This headquarters has stretched its limited sanitary engineering capabilities by providing direct assistance whenever requested and by inspection of facilities in the US Army Support Command, Cam Ranh Bay. These inspections have been followed by specific suggestions as how to improve the operations of water treatment and waste disposal facilities.

c. The statement of directions from higher headquarters required the changing of construction priorities and entailed reapportionment of the resources available to the command is true.

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MACV puts out general guidelines. The USARV Facilities Review Board sets the priorities, normally with guidance from the installation. Although some conflicts with local desires may develop, country-wide guidance is needed for proper development of the overall program.

5. (C) Reference page 11, paragraphs 5b(1), (2) and (3):

a. Reference paragraph 5b(s). Concur. Turnover of key personnel is recognized as a problem which is caused by the 12 month tour. Every effort should be made by the major subordinate commands to space the returnees as evenly as possible. In addition, recommend that key personnel be encouraged to extend and that exchanges of officers be made between major units when required.

b. Reference paragraph 5b(2)(a). The Staff Engineer Section, USASUPCOM, CRB is authorized 5 officers and 6 enlisted men. Presently there are 7 officers, 1 warrant officer, and 16 enlisted men assigned. It is recognized that manpower requirements often exceed the present authorization and unprogrammed engineer officer gains are assigned on a criticality basis.

c. Reference paragraph 5b(2)(b). The Department of Army moratorium on submission of authorization documents precludes submission of MTDA's until final action is taken on the documents which are at Department of the Army.

d. Reference 5b(3). Experienced personnel cannot be properly requisitioned until an authorization for them is validated by Department of the Army.

6. (C) Reference page 12, paragraph 5c(1)(b)1: Concur. The problem of obtaining land on a rent free basis from the government of Vietnam is becoming more and more acute throughout the II, III and IV Corps areas. Some local officials are hesitant to grant their approval, and refer the requesting agency to higher officials or just refuse to do anything with the request. The II Corps Commander has instructed the local officials in his area of responsibility to refrain from granting approval to the United States Government to utilize land on a rent free basis until it has been cleared thru his headquarters. MACV is the office of record for all rent free land, and is aware of the difficulties being encountered in obtaining additional land.

7. (U) Reference page 12, paragraph 5c(1)(b)2: Concur. Every effort is being made to provide military constructed facilities to house the United States Forces. Adequate housing will be available in Nha Trang upon completion of additional military constructed facilities.

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8. (U) Reference page 12, paragraph 5c(1)(b)3: Concur. This problem area has been solved by utilizing another plot of land already controlled by the United States Government.

9. (U) Reference page 12, paragraph 5c(1)(b)4: Nonconcur. The dispute on the boundary between United States Army/Air Force controlled land in the Tuy Hoa area was settled by the Real Estate Officers of USARV and 7th Air Force. The Army had constructed some ammunition storage bunkers on Air Force controlled land. An interservice agreement was drawn up to allow the bunkers to remain in place.

10. (C) Reference page 12, paragraph 5c(1)(b)5: Concur. The Real Estate request for the dredging of a channel to the barge facilities in Phan Rang Bay has been submitted to MACV.

11. (U) Reference page 12, paragraph 5c(1)(b)6: Concur. An earlier attempt to obtain property on the Phan Thiet Airfield on a rent free basis has produced no results. The request was submitted to the Province Chief, who refused to give his approval or disapproval because the II Corps Commander had instructed him not to approve any additional land until the request had been approved by II Corps Headquarters. The request was forwarded to MACV II Corps Advisory Team in hopes of getting the II Corps Commander's approval. A reply has not been received.

12. (U) Reference page 14, paragraph 5c(3)(a): Concur. PA&E has instituted training programs to upgrade the skills of local nationals. Continuous efforts are also being made by PA&E to improve their production control centers, which schedule the jobs, materials, and personnel required to complete the programmed workloads. Sufficient data have been collected from these production control centers to allow analysis of production rates on which to base control measures. A thorough study of all overhead costs of PA&E has been initiated which will be compared to world-wide costs. The results of these comparative analyses will show if overhead costs are excessive, and if so, appropriate action will be taken to reduce engineering and other overhead costs to an acceptable level.

13. (U) Reference page 14, paragraph 5c(3)(h): Concur in part.

a. PA&E is required, under the contract, to provide water purification at places designated. It is the responsibility of the support command to determine which areas require erdlators operated by PA&E and which require an engineer detachment. Fixed water points, i.e., wells with in-line chlorinators, base mounted erdlators, sand filters, because of their stationary nature and because they are usually located within the confines of a secure area, should be manned by PA&E. However, truck mounted erdlators should be manned by military personnel to assure rapid response to redeployment requirements. This rapid response to tactical requirements should not be expected from a civilian firm as PA&E.

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b. In the US Army Support Command, Cam Ranh Bay, present personnel authorizations allow the contractor to operate more than half of the established water points. In the Cam Ranh Bay peninsula, in particular, all nine water points are operated by PA&E. In Nha Trang, out of six water points, five are operated by PA&E. In Phan Thiet, out of two water points, one is operated by PA&E. In Ban Me Thuot, both water points are operated by PA&E. In Phan Rang PA&E operates one of three water points and in Tuy Hoa PA&E operates one of four water points. However, at Ninh Hoa and North Nha Trang, three water points are operated by military personnel exclusively.

14. (U) Reference page 14, paragraph 5c(3)(c): Concur. PA&E Central Office has initiated a review of all ASL's published, and in close coordination with the 506th FD, has purified their authorized stockage lists. The process will continue on a quarterly basis to ascertain the validity of ASL's.

15. (U) Reference page 14, paragraph 5c(3)(d): Concur.

a. Tightening of oil pan bolts on the International Fermont 100 KW generators must be done prior to operation.

b. In February 1967 instructions for deprocessing the 100 KW International Fermont generator were sent to US Army Support Commands, Qui Nhon and Saigon, and to Pacific Architects and Engineers, Inc. In April 1967 these instructions were sent to Cam Ranh Bay and Nha Trang, coinciding with the arrival of the generators in US Army Support Command, Cam Ranh Bay. The instructions pointed out the need to tighten the bolts before operating the units.

16. (U) Reference page 15, paragraph 5c(3)(e): Concur. PA&E has been given authority to request accelerated delivery of natural resources materials authorized against approved JOR's. PA&E is also being reminded by separate correspondence of delays caused due to lack of materials. These two actions will alleviate the problem discussed.

17. (U) Reference page 15, paragraph 5d: Concur. This command has continually insisted that PA&E concentrate its effort on normal R&U work. This is reflected by the fact that as of 1 February 1967, the allocation of PA&E resources was 80% to R&U work and 20% minor new construction. This trend has continued and the current ration is 14.7% minor new construction to 85.3% repair and utilities work.

18. (C) Reference page 21, paragraph 9e: On hand balances of ammunition are reported and monitored daily to assure that timely resupply or

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replenishment is accomplished. Specific items of ammunition which are in short supply throughout RVN are positioned in support commands on the basis of storage capacity and tactical requirements. The quantities of ammunition due in country within the next 30 days will result in substantial improvements in on hand balances of these items.

19. (C) Reference page 30, paragraph 12c(1)(a) thru 12c(1)(c):

a. Paragraph 12c(1)(a): Concur. MCA Funds for sophisticated waterborne sewer systems in this combat zone are not programmed until FY 69.

b. Paragraph 12c(1)(b): Nonconcur. Methods to properly construct camps are found in TM 10-405 and FM 21-10. Guidance can also be obtained from the Local Food Advisor. Information will be furnished the local Food Advisor's office by this headquarters.

c. Paragraph 12c(1)(c): Concur. All ice making machines requisitions under the cantonment mess program are now for 60 cycles design.

20. (U) ROKA TOE's presently provide authorization for mess equipment. Requests for additional authorization for mess equipment should be submitted as an MTOE to Headquarters, MACV. Upon approval of MTOE, this headquarters will take necessary action to expedite issue of desired supplies.

21. (C) Reference page 33, paragraph 14a(7):

a. Based on the reduced requirement at Phan Rang and its spasmodic nature, it has been determined that AB&T is no longer required at that location, and that this command intends to take over this mission with assets currently available. It is recommended that AB&T's personnel and assets be distributed elsewhere or eliminated with resultant cost savings to the Government.

b. This determination and recommendation was forwarded from the Commanding General, 1st Logistical Command through Commanding General, USARV to Commanding Officer, MSTs in a letter dated 8 May 1967. To date no decision as to the disposition of AB&T at Phan Rang has been received by this headquarters.

22. (C) Reference page 38, paragraph 1a, and page 42, paragraph 4: USARV message AVHGO-OT 19073, dtd 251132Z March 1967 and 1st Log Msg AVCA-GL-C 05744, dtd 050536 April 1967 govern the loan of equipment. When the requirement is so urgent that it can not await preparation of a MTOE, an emergency request (letter or message) may be forwarded through channels. Equipment in support of PSA's is normally available from units furnishing the support.

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23. (U) Reference page 38, paragraph 1b: Observation is accurate in retrospect. The uncertainty of the tactical situation and available intelligence dictated that an FSA be established in the vicinity of the tactical unit and with an LOC to a supply base that had a high degree of security but which, if interrupted, would not leave tactical forces without supplies.

24. (U) Reference page 38, paragraph 1c: Nonconcur. Adequate guidance and regulatory directives are published and promulgated. Observation would be more accurate if it read "Responsible personnel should make use of available guidance as to responsibilities in attaching individuals or units to other commands." AR 320-5 and AR 220-5 adequately define the responsibilities involved. Unless otherwise specified in the attaching order the word "attach" connotes full responsibility of the gaining organization with respect to the unit supply, administration, training and operations except that responsibilities relating to the promotion and transfer of personnel will be retained by the command from which the unit or detachment is assigned.

25. (C) Reference page 38, paragraph 1d: Concur with observation. All airdrop missions - both tactical and training - are processed thru this headquarters. Authority to approve training airdrops rests with this command to preclude conflict between tactical and training requirements. Training missions that conflict with tactical requirements will not be approved. Airdrop contingency Plan 13-67, this headquarters, 1 June 1967, establishes the requirement for airdrop requests to be forwarded to USASUPCOM, Cam Ranh Bay, NLT 72 hours prior to desired drop date, unless the tactical situation dictates otherwise.

26. (C) Reference page 39, paragraph 1e: An airdrop request from a receiving unit will specify an exact quantity of supplies or equipment. The receiving unit does not determine the airdrop method to use. Even when the delivery is CDS the receiving unit has no way to determine the number of containers required. A query has been made to higher headquarters requesting guidance as to what type of supplies to rig in event an additional container is necessary.

27. (U) Reference page 41 paragraph 3:

a. Observation a: Concur. No further action is required, since FM 12-2 provides for the combination of two companies, as necessary.

b. Observation b: Concur, with following additional observation: "This process eliminates many errors in the records and assures purification of the records and input data to be fed to the Admin Machine Division or incorporated into manual reports, as required. It permits utilization of personnel who have maintained the records, to review them with the new records clerks."

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(RCS CSFOR 65)

Experience has shown that a Type C and D PSC, combined, are capable of auditing 500 records a day."

c. Observation c: Concur, with following additional observation: "The spaces provided by para 01 (lines 04, 07, 09, 16, and 19) were placed under control of the Admin Machine Division to provide administrative support for that operation, since the equipment is assigned to the Admin Machine Division. Adoption of this procedure has relieved the company headquarters of being an operating element of the personnel function and permitted normal company administration of assigned personnel, except for the personnel officer and personnel sergeant.

d. Observation d: Concur, with following additional observation: "Assignment to a short tour area such as Vietnam, increases the personnel turbulence, and creates a heavy in and out processing flow. As a result, to offer a rapid, personal, and efficient in and out processing system, creation of a team of experts composed of the Records Reviewers from the Personnel Records Division (Para 04, TOE 12-67E) and selected personnel from the Military Pay Division (Para 03, TOE 12-67E) was effected, and supervised by a required number of NCO's. Representatives of the Personnel Management Division were made available to assign incoming personnel. The Processing Division was staffed to service an average personnel traffic, and then augmented as required. During slack periods, personnel assigned to the Processing Division are utilized in the Military Pay and Personnel Records Divisions to make spot check surveys for record discrepancies, or assist with special projects.

e. Observation e: Nonconcur: Personnel clerks are trained, or should be trained, to be proficient in processing and maintaining both officer and enlisted records. This permits continuity of operations and is within sound personnel management procedures. True experts should be found throughout the personnel services company structure.

f. Observation f: Concur, with following additional observation: "Integration of all elements, personnel and equipment, of the two companies has insured the best utilization of personnel available, and provided the senior commander of the two companies with a full-time personnel officer to supervise the operations. This also permits integration of all grades and MOS's, with the senior members acting as NCOIC of a division, branch, section, or unit. Maximum use of individual personal experience is also realized, and strengthens the units' ability and responsiveness.

g. Observation g: Concur. No action is required to correct the observation, nor is action required at higher level.

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28 (U) Following recommendations/comments are furnished in reference to paragraph 3, page 41:

a. Observation a: That combination of two PSC's continue to be authorized, when necessary, to provide adequate personnel service and support.

b. Observation b: That PSC's program the acceptance of new records from Personnel Sections in limited quantity within their capability, which will insure that sufficient time is available to permit a complete and thorough audit on a daily basis, until all records have been phased into the PSC.

c. Observation c: That TOE 12-67E be changed to delete line 04, 07, 09, 16, and 19 from para 01, and that these positions be added to para 07.

d. Observation d: That FM 12-2 provide for a Processing Division, as a part of the major organizational structure when two companies are combined.

e. Observations e, f, and g: No recommendations are required since corresponding observations are based on experience, and are within sound personnel management techniques.

29. (C) Reference page 42, paragraph 4: Concur.

a. Meeting requirement for POL handling equipment is a continuing problem in all areas. PSA equipment brought into Vietnam by operating units wears out, is destroyed by enemy action, or is fragmented to meet ever-increasing requirements. Development of the base camp complex makes it desirable to install additional facilities such as semi-permanent helicopter refueling system, and truck or convoy refueling stations, all of which require POL handling equipment which was not programmed.

b. This headquarters is preparing R.O's for depots in all support commands with a directive and authority to requisition in order to provide sufficient stocks of POL handling equipment to meet present and projected requirements. Considerable quantities of this equipment are due in-country and on arrival this situation will be alleviated.

30. (U) The US Army Support Command, Cam Ranh Bay, engaged in combat service support for 89 days during the reporting period.

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AVCA GO-0 (17 May 67)

SUBJECT: Operational Report for Quarterly Period Ending 30 April 1967
(RCS CSFOR 65)

31. (U) Concur with basic report as modified by this indorsement.
The report is considered adequate.

FOR THE COMMANDER:

CARLOS R. NOE
LT, INF
Acting Asst. AG

TEL: LYNX 430/782

1 Incl
as

MFR: Fwds ORLL to USARV. Staffed thru Engr; ACofS, Comptroller; ACofS, Pers;
ACof S, SP&O; Dir of Maint, Supply, Ammo, Svc, Trans, POL; Provost Marshal;
SAMR; Commo Officer; and AG. Comments filed.

PARDUE P NOBLE HALL H VAN V DOHERTY D 22Jun67 (Initialed)

64

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AVHGC-DST (17 May 67) 2d Ind
SUBJECT: Operational Report-Lessons Learned for the Period Ending
30 April 1967 (RCS CSFOR-65) (U)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 963752 5 AUG 1967

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-OT,
APO 96558

1. (U) This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 30 April 1967 from Headquarters, US Army Support Command Cam Ranh Bay as indorsed.

2. (C) Pertinent comments follow:


a. Reference item concerning FSA equipment requirements, paragraph 1a, page 38: Nonconcur. Support Command, Cam Ranh Bay is the pivot logistical center for RVN. 1st Logistical Command tasks its subordinate units through the Logistic Operations Control Center as required. The FSA concept is to provide equipment from available resources.

b. Reference item concerning organization of highway transport units, paragraph 6a, page 45: Nonconcur. Although a composite type company may result in some increase in flexibility for the commander, it also has the disadvantage of requiring each company to maintain two different types of equipment and stock two sets of repair parts. Fragmentation of truck units to different type commitments is normal for truck units.

c. Reference item concerning unit attachments to other commands, reference section II, part I, paragraph 1c, page 38: Concur. The nature of the contingency, length of time of attachment, administrative capabilities of the gaining command, geographical location of unit following attachment, and other factors dictate that such guidance be given on an individual attachment or individual contingency basis. Instructions should be provided from lowest echelon having sufficient authority. Specific instances must be cited in order for this headquarters to comment further.

FOR THE COMMANDER:

1 Incl
nc


F. J. KENNEDY
COL AGC
USARV

*Downgraded at 5 year intervals
Declassified after 12 years
DOD DIR 6200.10*

CONFIDENTIAL

65-
GPOP-DT(17 May 67) 3d Ind (U)
SUBJECT: Operational Report for the Quarterly Period Ending 30 April 1967
from HQ, US Army Spt Comd Cam Ranh Bay (RCS CSFOR-65) (U)

HQ, US ARMY, PACIFIC, APO San Francisco 96558 6 OCT 1967

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding
indorsements and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:



HEAVRIN SNYDER
CPT, AGC
Asst AG

1 Incl
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CASUALTIES

	FEBRUARY	MARCH	APRIL	TOTAL
Non-Hostile Death	5	4	2	11
Hostile Death	0	0	0	0
SI Death	0	0	0	0
Non-Hostile Injuries	1	2	1	4
Hostile Injuries	0	0	1	1
SI Injuries	2	1	0	3
Depot	3	2	2	7
Port	3	2	0	5
Nha Trang	0	0	1	1
500 Gp	0	0	1	1
THSAC	2	0	0	2
HHD, USASC	0	0	0	00
Phan Rang	0	0	0	0
Phan Thiet	0	0	0	0

INCLOSURE #2

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REENLISTMENT STATUS

	FEBRUARY 67	MARCH 67	APRIL 67
1ST TERM			
ELIGIBLE	38	27	23
REENLISTED	9	2	4
PERCENTAGE	23.6%	7.4%	17.3%
CAREER			
ELIGIBLE	51	31	35
REENLISTED	43	26	29
PERCENTAGE	84.3%	83.8%	82.8%
AUS			
ELIGIBLE	39	47	79
REENLISTED	0	0	0
PERCENTAGE	0	0	0
ER & NG			
ELIGIBLE	0	0	0
REENLISTED	0	0	0
CUMULATIVE			
ELIGIBLE	128	105	137
REENLISTED	52	28	33
PERCENTAGE	40.6%	22.8%	24%

INCLOSURE # 3

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UNIT PERSONNEL TESTED

(As of 30 April 1967)

	ACB	OCT's	FAST WOGB	RSDB	FAST-OB	ALAT-1	TOTAL
Cam Ranh Bay	79	24	15	15	6	20	159
Nha Trang	30	15	8	5	2	14	74
Phan Rang	11	7	2	0	0	4	23
Tuy Hoa	10	12	7	1	0	4	34
Dalat	7	0	1	0	0	7	15
Phan Thiet	13	4	4	0	0	3	24
Dong Be Thin	14	6	5	5	2	4	36
101st Abn Div	27	17	18	8	3	14	87
5th S. F. G.	18	8	10	8	1	9	54
1st Fld Forces	<u>19</u>	<u>12</u>	<u>12</u>	<u>2</u>	<u>5</u>	<u>6</u>	<u>56</u>
TOTAL	<u>223</u>	<u>105</u>	<u>92</u>	<u>44</u>	<u>19</u>	<u>84</u>	<u>562</u>

INCLOSURE ##

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NEW TONNAGE RECORDS

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A. TONNAGE RECORDS CRB:

1. Daily Records

a. Deep and shallow draft discharged (24 hour period)

old record	16 Feb	7,448 S/T
new record	26 Feb	7,652 S/T

b. Deep draft discharge (24 hour period)

old record	16 Feb	5,978 S/T
new record	26 Feb	7,621 S/T

c. Tonnage handled (24 hour period)

old record	26 Jan	8,218 S/T
new record	16 Feb	9,586 S/T

d. Unit record (24 hour period)

old record	2 Jan by 565th Trans Co (TS)	3114 S/T
new record	26 Feb by 116th Trans Co (TS)	3420 S/T

e. Total shallow draft backloaded (24 hour period)

old record	Nov 66	3,342 S/T
new record	Apr 67	4,091 S/T

2. Monthly Records

a. Deep draft discharged

old record	Jan 67	126,295 S/T
new record	Feb 67	143,077 S/T

b. Total discharged

old record	Feb 67	144,992 S/T
new record	Mar 67	145,320 S/T

c. Total handled

old record	Feb 67	185,983 S/T
new record	Mar 67	189,815 S/T

d. Shallow draft backloaded

old record	Mar 67	33,865 S/T
new record	Apr 67	41,653 S/T

e. Deep draft backloaded

old record	Mar 67	10,630 S/T
new record	Apr 67	10,951 S/T

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NEW TONNAGE RECORDS (CONTINUED)

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f. Shallow draft discharged

old record	Mar 67	6,515 S/T
new record	Apr 67	9,628 S/T

g. Total backloaded

old record	Mar 67	44,495 S/T
new record	Apr 67	52,680 S/T

B. TONNAGE RECORDS PHAN RANG:

1. Total discharged

old record	Nov 66	20,022 S/T
new record	Feb 67	20,776 S/T

2. Total handled

old record	Oct 66	13,752 S/T
new record	Nov 66	22,038 S/T

3. Total backloaded

old record	Nov 66	2,016 S/T
new record	Dec 66	3,470 S/T

C. TONNAGE RECORDS NHA TRANG:

1. Total handled

old record	Feb 67	32,880 S/T
new record	Apr 67	33,504 S/T

2. Total discharged

old record	Aug 66	23,102 S/T
new record	Feb 67	25,552 S/T

3. Total backloaded

old record	Aug 66	5,446 S/T
new record	Nov 66	12,244 S/T

D. TONNAGE RECORDS CRB COMPLEX:

1. Total discharged

old record	Jan 67	182,785 S/T
new record	Feb 67	209,736 S/T

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NEW TONNAGE RECORDS (CONTINUED)

2. Tonnage handled
old record Jan 67 237,564 S/T
new record Feb 67 259,139 S/T
3. Tonnage backloaded
old record Jan 67 54,779 S/T
new record Mar 67 55,200 S/T

E. TONNAGE RECORD VRB

1. Total handled
old record Feb 67 21,119 S/T
new record Mar 67 21,982 S/T
2. Tonnage backloaded
old record Mar 67 1,390 S/T
new record Apr 67 5,253 S/T
3. Total discharged
old record Nov 66 16,476 S/T
new record Jan 67 20,821 S/T

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MONTHLY TONNAGE SUMMARY
PORT OPERATIONS
1 Feb 67 - 30 Apr 67

PORT		FEB	MAR	APR
CRB	Discharge	144,992	145,320	117,054
	B/L	40,991	44,425	52,680
	TOTAL	185,983	189,815	169,734
NHA	Discharge	25,552	21,499	23,280
	B/L	7,328	8,277	10,224
	TOTAL	32,880	29,776	33,504
PRG	Discharge	20,776	13,394	6,926
	B/L	72	1,038	634
	TOTAL	20,849	14,432	7,560
VRB	Discharge	18,416	20,592	13,529
	B/L	1,011	1,390	5,253
	TOTAL	19,427	21,982	18,782
TOTAL	Discharge	209,736	200,805	160,789
	B/L	49,403	55,200	68,791
	TOTAL	259,139	256,005	229,580

Incl # 6

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UNITS ENGAGED IN TERMINAL SERVICE OPERATIONS
US ARMY SUPPORT COMMAND CAM HANH BAY

124th TML COMD (A)

10th Trans Bn (Tml Svc)

116th Trans Co (TS)

565th Trans Co (TS)

155th Trans Co (TS)

870th Trans Co (TS)

410th Trans Co (TS)

24th Trans Bn (Tml Svc)

123rd Trans Co (TS)

264th Trans Co (TS)*

97th Trans Co (Heavy Boat)

1097th Trans Co (Mdm Boat)

344th Trans Co (LARC)

347th Trans Co (LARC)

458th Trans Co (LARC)

403rd Trans Co (Tml Transfer)

TUY HOA SUBAREA COMD

39th Trans Bn (Trk)

119th Trans Co (TS)

NOTE: Company Size or Larger

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* TDY to Operation Oregon

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2-

DEEP DRAFT/SHALLOW DRAFT DISCHARGED/BL

1 Feb 67 - 30 Apr 67

	PORT	FEB	MAR	APR
CRB.	Deep Draft Discharged	46	50	41
	Deep Draft B/L	14	13	16
	LST Completed	32	43	35
	Total Vessels Completed	92	106	92
NHT	Deep Draft Discharge	9	12	11
	Deep Draft B/L	2	0	1
	LST Completed	17	13	10
	Total Vessels Completed	28	25	22
PRG	LST Completed	21	12	4
VRB	Deep Draft Discharge	6	7	5
	Deep Draft B/L	0	3	3
	LST Completed	10	12	17
	Total Vessels Completed	16	22	25
Total	Deep Draft Discharge	61	69	57
	Deep Draft B/L	16	16	20
	LST Completed	80	80	66
	Total Vessels Completed	157	165	143

Incl 8

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OUTBOUND SHIPMENTS CRB

	FEB	MAR	APR
S/T Offered for Shipment	62,090	50,729	73,393
S/T Shipped	62,320	59,114	69,958
S/T Remaining	24,441	16,056	20,496

OUTBOUND SHIPMENT BY MODE AND %

Air	1,805	3%	2,064	4%	1,435	2%
Water	47,403	76%	47,399	80%	54,635	79%
Rail	0	0%	0	0%	0	0%
Highway	<u>13,112</u>	<u>21%</u>	<u>9,651</u>	<u>16%</u>	<u>13,888</u>	<u>19%</u>
TOTAL	62,320		59,114		69,958	

Incl#9

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TRANSPORTATION HIGHWAY UNITS
US ARMY SUPPORT COMMAND CAM RANH BAY

500th Trans Gp (MT)

36th Trans Bn (Trk)

- 63rd Trans Co (Lt Trk) (5T)*
- 515th Trans Co (Lt Trk) (5T)
- 442nd Trans Co (Mdm Trk)**
- 670th Trans Co (Mdm Trk) (Comp)
- 360th Trans Co (Mdm Trk) (POL) (-)**

57th Trans Bn (Trk)

- 592nd Trans Co (Lt Trk) (5T)
- 545th Trans Co (Lt Trk) (5T)
- 585th Trans Co (Mdm Trk)
- 566th Trans Co (Mdm Trk)

TUY HOA SUBAREA COMD

39th Trans Co (Lt Trk)

- 24th Trans Co (Lt Trk)
- 151st Trans Co (Lt Trk)
- 564th Trans Plt (Lt Trk)
- 360th Trans Co (Mdm Trk) (POL) (-)

PHAN RANG SUBAREA COMMAND

- 529th Trans Co (Lt Trk)

* TDY to Operation Oregon
** One (1) platoon TDY to Operation Oregon

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HIGHWAY PERFORMANCE FOR CRB IN S/T

CRB	FEB	MAR	APR
Local Haul	26,497	33,985	39,376
Line Haul	14,807	12,762	16,347
P/B Clearance			
Military	73,026	62,492	44,014
Contractor	<u>57,170</u>	<u>70,174</u>	<u>62,690</u>
TOTAL P/B	130,196	132,666	106,704

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ADMINISTRATIVE VEHICLES

<u>TYPE</u>	<u>TOTAL</u> <u>AUTH</u>	<u>O/H</u>	<u>CRB</u> <u>AUTH O/H</u>	<u>NHT</u> <u>AUTH O/H</u>	<u>PRG</u> <u>AUTH O/H</u>	<u>REMARKS</u>
Sedans	40	23	15 4	20 19		
Bus	41	53	21 30	25 23		
Station Wagon	10	0	6 0	0 0		
Ambulance	3	1	2 0	1 1		
Ambulance, Field	0	0	0 0	0 0		
Carry All	30	10	14 8	16 2		
Panel Trk	10	0	0 0	10 0		
Pick-Up Trk	22	5	10 2	8 3		
Pick-Up 4x4	41	18	31 18	10 0		
W/Crew Cab						
Trk, Dump 2½T	0	5	0 5	0 0		
Trk, Stake 2½T	50	45	0 0	46 45	4	
Trk, Van 2½T	0	0	0 0	0 0		
Trk, Fuel, Serv 5T	0	0	0 0	0 0		
A/C 6x4, 2400 Gal						
Trk, Tractor 5T	20	11	10 11	5 0	2	
Semi-Tlr 12T	23	4	13 4	5 0	2	
Semi-Tlr, Van Pers	4	1	2 0	0 1		
Scooter, 3x3	0	0	0 0	0 0		
Trk, Util ½T 4x4	80	1	44 48	36 23		
Trk, Stake 2½T 4x4	50	11	50 11	0 0		
Trk, Tactical ½T	0	0	0 0	0 0		
Trk, Wrecker 5T	3	1	1 1	1 0	1	
Trk, Tanker	4	2	2 2	2 0		
1200 Gal M49C						
Trk, 3/4 Ton	0	19	0 19	0 0		

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SIGNIFICANT TRANSPORTATION EVENTS

1 Feb 67 - 30 Apr 67

- 13 Feb USARV Port Assistance Team Visited CRB.
- 23 Feb First trip of BDL John U. D. Page to Phan Thiet.
- 6 Mar Start move of DeLong Pier at VRB into permanent position.
- 11 Mar TCMD SOP published by USASC, CRB.
- 22 Mar DeLong Pier at VRB is used for barge discharge.
- 25 Mar Expedite shipments commence to PRG, NHA, and TYA.
- 26 Mar DeLong Pier completed at VRB.
- 30 Mar Repairs commence on Pier #4.
- 8 Apr Ten Kenworth Trks arrive aboard the Vikara.
- 9 Apr The Sea Train New Jersey arrives with 20 rail cars aboard.
- 11 Apr The 264th Trans Co (TS) deploys in support of Operation Oregon.
- 14 Apr The 63rd Trans Co (Lt Trk) deploys in support of Operation Oregon.
- 16 Apr The 551st Trans Co (TS) moves to Saigon.
- 20 Apr The 165th Trans Co (LARC) and 253rd Trans Det depart PCS.
- 20 Apr The intra coastal ship Kwang Ho arrives Cam Ranh Bay for 60 day test period
- 22 Apr The Kwang Ho departs CRB for VRB on initial trip.
- 23 Apr The 360th Trans Co (POL) (-) deploys in support of Operation Oregon.
- 25 Apr CRB Port discharges 2,000,000th Ton.
- 30 Apr Repairs continue on Pier #4.

Incl #13

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